

# POLICY AND RESOURCES SCRUTINY COMMITTEE 10.00 am THURSDAY, 19 NOVEMBER 2015 COMMITTEE ROOMS 1/2 - PORT TALBOT CIVIC CENTRE

#### PART 1

1. To receive any declarations of interest from Members

# To scrutinise information and monitoring issues being reported by:

#### **Report of the Head of Financial Services**

- 2. Council Tax and Housing Benefit Report Cards (Pages 5 20)
- 3. To receive the Scrutiny Forward Work Programme 2015/16. (Pages 21 22)
- 4. Pre Scrutiny
- 5. Any urgent items (whether public or exempt) at the discretion of the Chairman pursuant to Section 100B (4) (b) of the Local Government Act 1972
- 6. Access to Meetings to resolve to exclude the public for the following item(s) pursuant to Section 100A(4) and (5) of the Local Government Act 1972 and the relevant exempt paragraphs of Part 4 of Schedule 12A to the above Act.

#### PART 2

7. To select appropriate private items from the Cabinet Board Agenda

for pre-scrutiny (Cabinet Board Reports enclosed for Scrutiny Members).

# S.Phillips Chief Executive

Civic Centre Port Talbot

Friday, 13 November 2015

#### **Committee Membership:**

**Chairperson:** Councillor D.W.Davies

Vice Councillor A.Jenkins

**Chairperson:** 

**Councillors:** Mrs P.Bebell, A.Carter, Ms.C.Clement-Williams,

M.Harvey, Mrs.L.H.James, A.Llewelyn, A.R.Lockyer, Mrs.K.Pearson, L.M.Purcell,

A.J.Siddley, J.Warman, I.D.Williams, Mrs.A.Wingrave and Mrs.D.Jones

#### Notes:

- (1) If Committee Members or non-Committee Members wish to have relevant items put on the agenda for future meetings, then please notify the Chief Executive/Chair eight days before the meeting.
- (2) If non-Committee Members wish to attend for an item of interest, then prior notification needs to be given (by 12.00 noon on the day before the meeting). Non-Committee Members may speak but not vote, or move or second any motion.
- (3) For pre scrutiny arrangements, the Chair will normally recommend forthcoming executive items for discussion/challenge. It is also open to Committee Members to request items to be raised - though Members are asked to be selective here in regard to important issues.

- (4) The relevant Cabinet Board Members will also be invited to be present at the meeting for Scrutiny/ Consultation purposes.
- (5) Would the Scrutiny Committee Members please bring the Cabinet Board papers with them to the meeting.



# NEATH PORT TALBOT COUNTY BOROUGH COUNCIL POLICY AND RESOURCES SCRUTINY COMMITTEE

#### 19th NOVEMBER 2015

#### REPORT OF THE HEAD OF FINANCIAL SERVICES - DAVE REES

**Matter for Information** 

Wards Affected: All

#### **Council Tax and Benefits Report Cards 2015/16**

#### **Purpose of the Report**

To provide Members of the Scrutiny Committee with information to assist them to scrutinise the performance of the Council Tax and Benefits Services, which sit within the portfolio of Head of Financial Services.

#### **Background**

The Council introduced a revised Performance Management Framework in 2014/15. One of the requirements within that framework is the production of service report cards by service managers which will enable Members to scrutinise the performance of all services within its purview.

This report will also enable the Policy & Resources Scrutiny Members to discharge their functions in relation to performance management.

#### Report Cards – Council Tax and Benefits

The report cards will provide members with an insight into what functions the services carry out and will highlight the key priorities. Performance measures are included along with key actions that have been identified as being required.

A presentation on the report cards will be made to Members at the meeting.

#### **Financial Impact**

There is no financial impact arising from this report

#### **Equality Impact Assessment**

There is no requirement for an equality impact assessment

#### **Workforce Impacts**

There are no workforce impacts arising from this report

#### **Legal Impacts**

There are no legal impacts arising from this report

#### **Risk Management**

There are no risk management issues arising from this report

#### Consultation

There is no requirement under the Constitution for external consultation on this item

#### **Appendices**

None

#### **List of Background Papers**

Report Cards

#### **Officer Contact**

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Mr Kevin Davies – Principal Benefits Officer

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### **COUNCIL TAX & BUSINESS RATES REPORT CARD 2015/2016**

Brief description of the service	Key priorities for 2015/2016
The Council Tax Section is responsible for the billing and collection of Council Tax in excess of £63m from over 65,000 domestic properties in the borough.	<ul> <li>To continue to ensure Council Tax and         Business Rates are calculated and collected in         a timely manner in accordance with current         legislation.     </li> </ul>
The Non Domestic Rates Section is responsible for the billing and collection of Business Rates in excess of £40m from nearly 4,000 commercial premises in the borough.	<ul> <li>To monitor Council Tax and Business Rates recovery rates on a monthly basis to ensure prompt recovery of taxes.</li> <li>To ensure accuracy of the Council Tax Base to support the budget setting process.</li> <li>To fully implement the Council Tax recovery policy.</li> <li>To successfully implement the new BIDS initiative with regards to billing and collection.</li> <li>To provide more information which will be accessible via the internet, including on-line application forms for discounts / exemptions for Council Tax.</li> </ul>

### **Story behind the performance**

The teams' focus continues to be upon the prompt billing and recovery of Council Tax and Business Rates. In 2014 members passed a new Council Tax recovery policy which includes the ability to undertake more severe forms of recovery action such as the use of charging orders, bankruptcy and committal action.

During 2014/15 and 15/16 bankruptcy proceedings were commenced on 14 tax payers, 3 tax payers paid in full prior to the bankruptcy hearing, 7 tax payers have been made bankrupt and assets are currently being realised, the remaining 4 tax payers are awaiting a bankruptcy court date. On the 3<sup>rd</sup> November 2015 our first committal hearing at Swansea Magistrates' court was heard. The customer was sentenced to 90 days which was suspended pending receipt of £1,000 by 5pm on that day and a payment plan for £200.00 per month thereafter until the debt was paid in full. The tax payer immediately paid £1,000 and a payment plan has been set up to recover the outstanding balance. The use of severe remedies remains a huge challenge as the process is labour intensive and time consuming, however when all other avenues of recovery have been exhausted it is important to consider these options in order to maximise income to the Authority.

### Story behind the performance

A programme of visiting customers and telephoning customers in order to resolve Council Tax arrears began in 2014/15 and is continuing in 2015/16, this has proved successful in negotiating payment of debt and ongoing Council Tax liability. However this process is labour intensive and with staff cutbacks is unlikely to be maintained in 2016/17.

In 2014/15 the Council Tax recovery rate was 97.5%, an increase on 2013/14 where the rate was 97.3%.

The current collection rate (as at 11.11.15) for Council Tax is 66.746%, this compares to the \circ 6.730% at the same time last year.

The current collection rate (as at 11.11.15) for Business Rates is 69.210%, this compares to the 71.823% at the same time last year. The drop in collection rate for Business Rates is due to many business rates payers choosing to pay over 12 months in 2015/16 as opposed to 10 months in 2014/15.

# Performance measures

Measure	14/15 Perfor mance	15/16 Q1 Apr - June	15/1 6 Q2 July - Sept	15/1 6 Q3 Oct - Dec	15/1 6 Q4 Jan - Mar	15/16 Cumul. Qtr 3 (latest)
o Fin	ancial:					
Council Tax collection rate	97.5	29.2	28.0			57.2
Business Rates collection rate		36.3	24.3			60.6

### Performance Measures

No of complaints received (including those received for the Welsh Language Scheme)	n/a	2	3		5
No of compliments received	n/a	1	2		3
No complaints upheld at stage 1	n/a	0	0		0
မှo complaints upheld at stage 2 သို့ မြ	n/a	0	1 partial ly uphel d		1 partially upheld
Average days taken to respond – Stage 1	n/a	1	6		7
Average days taken to respond -Stage 2	n/a	n/a	n/a		

# Next key actions for 2015/2016

	What	Who	By When
	To ensure discounts / exemptions have been reviewed and new housing developments identified in order to establish accuracy of the Council Tax Base.	Ann Hinder Angela Greenway	November 2015
Page 12	To embrace and support the "Digital by design" initiative. To provide Council Tax information on the Council's website including forms that can be completed on-line enabling customers to access the service 24/7.	Ann Hinder Sharon MacFarlane Angela Greenway	March 2016
	Increase the number of committal proceedings for non payment of Council Tax.	Ann Hinder	March 2016
	Seek to maintain/improve recovery rates for Council Tax and Business Rates.	Ann Hinder	March 2016
	To fully implement billing and collection of the new BIDS initiative.	Ann Hinder Philippa Hill	March 2016

# **Housing Benefits / CTRS / Financial Assessments**

Brief description of the service	Key priorities for 2015/2016
The Housing Benefits / CTRS / Financial Assessments Section is responsible for the "means testing" of entitlement to financial support in respect of liability for Rent, Council Tax and Community Care charges.	- To continue to ensure entitlements are calculated and awarded in a timely and accurate manner in accordance with current legislation.
It is also responsible for payments to providers in respect of support services.	- To monitor benefit overpayment recovery rates on a regular basis to ensure prompt and efficient recovery of debts.
The section is responsible for the assessment and payment of approximately £54 million in housing benefit to 13,000 tenants.	- To ensure the effective and efficient introduction of Universal Credit from the authority`s perspective and help those entitled to Universal Credit to make claims and manage their budget effectively.
It awards approximately £16 million in council tax support to 19,000 council tax payers.	- To provide support and advice on changes as a result of Welfare reform
It is responsible for the payment of approximately £26 million in respect of approximately 900 people in residential care,	- To minimise the risk of fraud and error with the benefits / assessments systems.

**Housing Benefits / CTRS / Financial Assessments** 

Brief description of the service	Brief	description	of the	service
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Key priorities for 2015/2016

Approximately £7 million is assessed as being due for payment by the individuals in residential care.

Approximately £6 million is paid to support providers for the provision of home care etc.

Approximately £2 million is paid directly to 215 individuals receiving care to arrange their own care provision in the form of "direct payments"

It also has a role in the recovery of sums due to the authority in respect of overpaid benefit and community care charges.

Approximately £1.3 million overpaid housing benefit is recovered from claimants.

Approximately £1.4m Is recovered from those who are assessed to pay towards their home care and £0.7 million from those assessed to pay towards their residential care.

- To manage the significant reduction in the staffing level of the Financial assessment Team and maintain a high level of service.
- To provide more and better information which will be accessible via the internet.

### Story behind the performance

The teams' focus continues to be upon the prompt and accurate assessment of entitlements to benefit and the collection of liabilities where appropriate.

The teams continue to provide a quality and where possible personal service to its customers. Waiting times, turnaround times, complaints etc. are low level particularly in consideration of the level of assessments carried out.

In 2014/15 106,000 new claims or adjustments to existing housing benefit and council tax support claims were actioned .There were a total of 31 authority errors. As a result of these errors the amount overpaid (and hence not recoverable) was only 0.09% of the total money paid out.

The Financial Assessments Team is undergoing a substantial review following a restructure and the loss of several senior staff but continues to provide a quality service.

### Performance Measures

Measure	14/15 Performa nce	15/16 Q1 Apr - June	15/16 Q2 July - Sept	15/16 Q3 Oct - Dec	15/16 Q4 Jan - Mar	15/16 Cumul. Qtr 3 (latest)
Fir	nancial:					
Benefits speed of processing times	6.86	10.5	10.7			
Benefits accuracy rates	100	100	100			
Benefits overpayment Recovery Rate	34.3	10.6	20.2	(	Cumulati	ve ).

This change is partly due to a reduction in resources but it should be noted that performance is also dependent on how quickly claimants provide the necessary information to complete or amend a claim.

Once all information has been provided it takes an average 6.1 days to process, many assessments will be done on the day the information is received. With regards to changes of circumstances, these are prioritised in order of importance and some changes have little or no effect on actual entitlement.

Of the 31,000 new claims / changes of circumstances actioned during the period 12,000 who provided all the information at the first point of contact were actioned within a day of receipt. This demonstrates that the indicators are dictated greatly by how long it takes the claimant to provide all relevant information. The average time taken to complete an assessment after all information has been received is approximately 6 days (inclusive of weekends) so in working days is close to 4 days. This is mainly due to the prioritisation as mentioned above.

## Performance Measures

Cus	Customer 14/15 Current Year					
No of complaints received (including those received for the Welsh Language Scheme)						
⊕o of compliments received						
2 complaints upheld at stage 1						
% complaints upheld at stage 2						
Average days taken to respond – Stage 1						
Average days taken to respond -Stage 2						

# Next Key Actions For 2015/16

What	Who	By When
To ensure all assessments for entitlement to assistance have been reviewed to establish accuracy and timeliness of assessments.  Assessments are subject to continual review to ensure information is correct and up to date.	Kevin Davies, Simon Wilde, Stuart Mason	Continuous
To embrace and support the "Digital by design" initiative. To provide Benefits / CTRS / Financial Assessment information on the Council's website including forms that can be completed on-line etc. enabling customers to access the service 24/7. Work is ongoing to update information held on the internet. This includes encouraging / enabling contact with the relevant sections by digital means. Many Landlord schedules are now sent by email and NPT Homes receive their benefit notification letters digitally. This will be rolled out to other RSLs shortly.	Kevin Davies,Simon Wilde,Stuart Mason	December 2015
To maintain/improve recovery rates for overpaid housing benefit and help in the recovery of assessment charges.  Recovery of all monies owed to the authority is currently under review.	Kevin Davies,Simon Wilde,Stuart Mason	Continuous

# Next Key Actions For 2015/16

What	Who	By When
To help to ensure the effective and efficient introduction of Universal Credit and help those entitled to Universal Credit to make claims and manage their budget effectively. This is progressing well, numbers are small which is enabling us to deal efficiently with those cases which we are involved with.	Kevin Davies, Simon Wilde	Continuous

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### Policy and Resources Scrutiny Committee Forward Work Programme

Date of Meeting	Agenda Item
15 <sup>th</sup> October 2015	Customer Services Report Card
	Communications and Digital Services Report Card
	ICT and Procurement Report Card
	Pre-Scrutiny – Cabinet Board Items
27 <sup>th</sup> October 2015	Stand Alone Budget Scrutiny
19 <sup>th</sup> November 2015	Council Tax and Housing Benefit Report Cards
	Pre-Scrutiny – Cabinet Board Items
	Quarterly Performance Reporting

7 <sup>th</sup> January 2016	Pre-Scrutiny – Cabinet Board Items
18 <sup>th</sup> February 2016	Human Resources Report Card
	Community Safety Report Card
	Pre-scrutiny - Cabinet Board Items
	Quarterly Performance Reporting
31 <sup>st</sup> March 2016	Pre-scrutiny - Cabinet Board Items
19 <sup>th</sup> May 2016	Pre-scrutiny - Cabinet Board Items